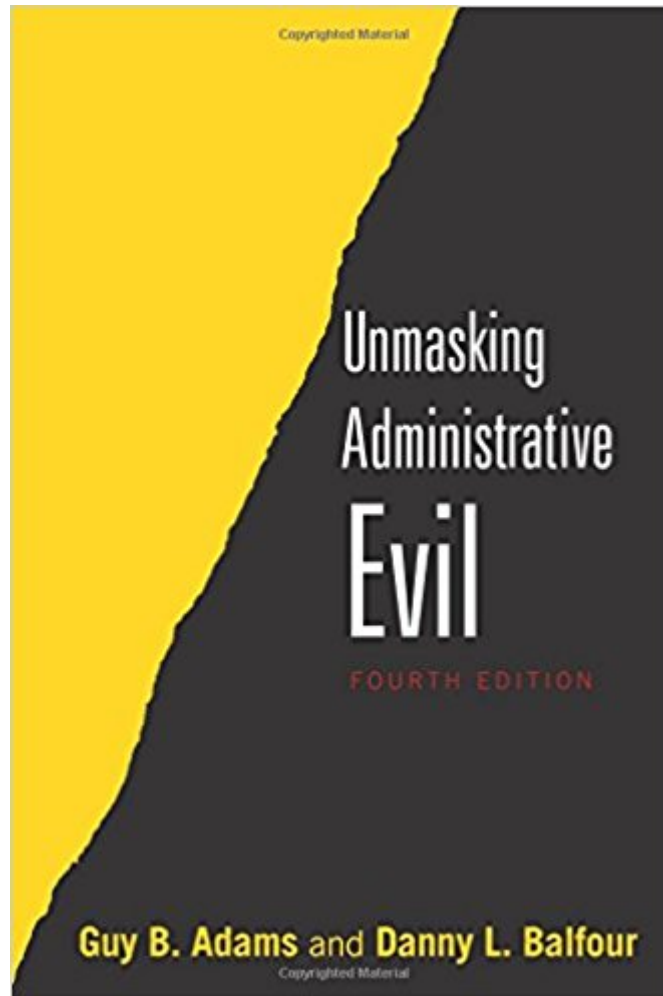




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# Unmasking Administrative Evil



## Synopsis

The modern age with its emphasis on technical rationality has enabled a new and dangerous form of evil--administrative evil. *Unmasking Administrative Evil* discusses the overlooked relationship between evil and public affairs, as well as other fields and professions in public life. The authors argue that the tendency toward administrative evil, as manifested in acts of dehumanization and genocide, is deeply woven into the identity of public affairs. The common characteristic of administrative evil is that ordinary people within their normal professional and administrative roles can engage in acts of evil without being aware that they are doing anything wrong. Under conditions of moral inversion, people may even view their evil activity as good. In the face of what is now a clear and present danger in the United States, this book seeks to lay the groundwork for a more ethical and democratic public life; one that recognizes its potential for evil, and thereby creates greater possibilities for avoiding the hidden pathways that lead to state-sponsored dehumanization and destruction. What's new in the Fourth Edition of *Unmasking Administrative Evil*: UAE is updated and revised with new scholarship on administrative ethics, evil, and contemporary politics. The authors include new cases on the dangers of market-based governance, contracting out, and deregulation. There is an enhanced focus on the potential for administrative evil in the private sector. The authors have written a new Afterword on administrative approaches to the aftermath of evil, with the potential for expiation, healing, and reparations.

## Book Information

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## Customer Reviews

"Broad ranging in its scholarship, this book offers insights about how to think organizationally as well as individually about ethics and the ever-present possibility of evil manifesting itself in public life. Guy Adams and Danny Balfour throw new light on numerous examples of administrative evil, from the administration of the Holocaust in Nazi Germany to the post-war U.S. space program and the development of a bureaucratic culture that contributed to the Challenger explosion." -- Bruce Jennings, Director of Bioethics, Center for Humans & Nature "This is not a safe nor a comfortable book, but it is a difficult one to ignore or neglect. The authors provide nothing less than moral and intellectual coherence for a series of powerful, but disparate, critiques of the field of public administration. They accomplish this feat with vivid writing and great economy, while also leading the reader to grapple with a credible alternative approach to today's dominant models of how government does and should work." -- William M. Sullivan, Wabash College

Guy B. Adams is Professor Emeritus in the Harry S. Truman School of Public Affairs at the University of Missouri, USA. Danny L. Balfour is Professor in the School of Public and Nonprofit Administration and a faculty fellow of the Honors College at Grand Valley State University, USA.

Great book, quality

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